



Break-Away Group Discussions

Exploring Management Support Models
in More Depth

Break-Away Group Objectives

1. To examine the management and governance aspects of PA support models in more detail
 - using 1-2 examples as case studies
2. To characterise management and governance key features of the case studies
3. To prioritise the support model key features
4. To identify key success factors and barriers to success

1. Shared management agreements
 - E.g. Niassa National Reserve
2. Delegated management
 - E.g. Liuwa Plains NP, Gorongosa NP
3. Technical/financial support
 - E.g. Gonarezhou NP
4. Community conservancies
 - E.g. Zambezi Region Conservancies
5. Community-owned protected areas
 - E.g. Richtersveld NP
6. Private concession areas
 - E.g. Moremi Game Reserve
7. Application of Management Support Models in TFCAs

Governance Features

Legal Arrangements

- **Legal instrument**
 - E.g. MOU, partnership agreement, contract, trust mechanism
 - Legal frameworks
- **Legal responsibility**
 - Liability, indemnity, risk management (e.g.; assets, staff, law enforcement)

Oversight & coordination

- **Governing body**
 - E.g. Steering Committee, Trust, Joint Management Board, transboundary structures)
 - Who is represented?
- **Decision making**
 - Voting (e.g.; consensus, majority)?
 - Who/what makes the final decision?
 - Building relationships
 - Operational coordination

Finance

- **Revenues**
 - Where are the finances coming from?
 - Who is responsible for fund-raising?
- **Expenditure**
 - Who pays for what? (e.g.; HR, infrastructure, operational)



Management Features

Planning

- Strategic, operational and activity planning
 - Monitoring & Evaluation
- E.g. GMP, business, AOP

Administration

- Human resources (leadership and staff)
 - Administration and reporting
- Who is responsible for salaries?
 - Who has hiring/firing authority?
 - Any division of responsibilities between partners?

Operations

- Law enforcement
 - Ecological management
 - Community engagement
 - Infrastructure
 - Tourism
- Who is responsible for different aspects of PA operations?

Break-Out Group Arrangements

- All the Support Models have different objectives and different characteristics
 - The Management/Governance Framework only a guide – groups must adapt according to their needs
- Those involved in implementing a support model should join their relevant group
- Others - please join the Break-Out Group that you have most knowledge about/ interest in
- Ideally would like to get a balance between the groups

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- Session 1
 - Start - 10:30 – Characterisation of Case Study features
- Tea Break
- Session 2
 - Start – 11:45 – Prioritisation of key features and identification of key barriers and success factors
- Reporting Back
 - 11.50-13:00